

Buckinghamshire Sustainability and Transformation Plan
Draft Key Outcomes and Delivery Vehicles

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
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| Adult Mental Health and Learning Disability | Programme managed through Integrated Commissioning Board | | | | |
| Integration with Social Care – Commissioning | <ul style="list-style-type: none"> • Formation of Integration Steering Group • BCF £30m • Pooled budget for Children’s Continuing Care • Baselining for s117 pool • Contract award for specialist NHS Learning Disabilities (LD) services and transition into new health model • Development of new integrated health and social care specialist LD services. • Closure of all long stay hospital placements for LD • Development of options appraisal for fully integrated health and social care teams (re-ablement/ intermediate care/ front door/ assessment long term) | <ul style="list-style-type: none"> • s117 Pooled budget • Mental Health included into BCF • Outcomes-based contract for Mental Health • Creation of a pooled commissioning budget for Adult MH and Older People MH. • New integrated health and social care LD service • Pooled LD budget • Implementation of plan for OP/PSD teams | <ul style="list-style-type: none"> • Pooled budget for all other areas • Joint procurement function and pooled budgets for Continuing Healthcare and Social Care Packages | <ul style="list-style-type: none"> • Pooled budget for all packages • Health and Social Care budgets fully integrated | <ul style="list-style-type: none"> • Health and Social Care in single organisation • Integration of LD and Mental Health placements |
| The digital roadmap/ | Programme managed through Buckinghamshire My Care Record Group through to Integrated Commissioning Board | | | | |

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| interoperability | | | | | |
| IT | <ul style="list-style-type: none"> • Complete digital roadmap • Plan to expand Assistive Technology and digitalisation of health and social care | <ul style="list-style-type: none"> • Single primary care and community system, including mental health • Interoperability fully live including read and write | <ul style="list-style-type: none"> • Patient portal live • Fully enabled inter-site working | | |
| Urgent and Emergency Care | Programme Managed through Buckinghamshire System Resilience Group and Thames Valley Urgent and Emergency Care Network | | | | |
| | <ul style="list-style-type: none"> • 111 hub and new Out of Hours procured • System 7 day working • Single Assessment process / integrated discharge teams • 2% reduction hospital conveyances • System capacity and demand | <ul style="list-style-type: none"> • NHS 111 and Out of Hours new model of care mobilised • Single care home assessment | | | |
| Prevention and self-care | Programme managed through Health and Well-Being Board | | | | |
| Prevention | <ul style="list-style-type: none"> • System prevention strategy developed | | | | |
| Long term conditions, frailty and elderly | Programme managed through Integrated Commissioning Board | | | | |
| Out of hospital care | <ul style="list-style-type: none"> • Locality Integrated Teams projects live (including Care Home model pilots) • Transition plan agreed for planned care services, to transfer more to out of hospital setting • Engagement on community hub model | <ul style="list-style-type: none"> • Development of community hubs • Clear locality provider structures (all providers) • Increased out of hospital provision • LD community intensive support | <ul style="list-style-type: none"> • Increased out of hospital provision • Single discharge function/ assessment | <ul style="list-style-type: none"> • Increased out of hospital provision | |

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| | | model live; integrated H & SC LD model | | | |
| Primary care | <ul style="list-style-type: none"> Quality bundle (GMS+) | | | | |
| Planned and specialist care | Programme managed through Right Care Group plus Thames Valley Clinical Networks | | | | |
| Services | <ul style="list-style-type: none"> MSK development Diabetes development Both supporting moving more care into community setting | <ul style="list-style-type: none"> Lead provider for MSK and new model for diabetes | | | |
| Maternity and paediatrics | Programme managed through Children and Young Peoples Joint Executive Team and Thames Valley Clinical Networks | | | | |
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| Other Programmes | | | | | |
| Infrastructure & Estates | Programme Managed through Buckinghamshire Estates Group | | | | |
| | <ul style="list-style-type: none"> Infrastructure requirements understood for health and social care embedded in planning documentation for the county Engagement and development of integrated plan for community hospitals – future sustainable use of sites Shakeout of GP leases & PFI Secure Ridgeway as system asset | <ul style="list-style-type: none"> Redesign Amersham Hospital | | | |
| Workforce | Programme Managed through Buckinghamshire Workforce Group | | | | |
| | <ul style="list-style-type: none"> Development of integrated health and social care workforce Complete gap analysis – initial focus on non-regulated | <ul style="list-style-type: none"> Development of HCA+ pathway to grade 5 and bridge to nursing | | | |

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| | workforce | | | | |
| Corporate | <ul style="list-style-type: none"> • CCGs federate leadership | <ul style="list-style-type: none"> • Shared back office functions for e.g. communications, IT, informatics, procurement | <ul style="list-style-type: none"> • Single CCG | | |
| Contract form | <ul style="list-style-type: none"> • In-year financial risk a shared responsibility • Incentives for investing in, and transferring to, community service setting • Contract decisions aligned with and supporting STP • Development of 5 year sustainability plan | <ul style="list-style-type: none"> • | | | |

Buckinghamshire Chief Operating Officers Group
March 2016